

### Results for 6 months ended 30 November 2022 Steve McQuillan, CEO Stephen King, CFO

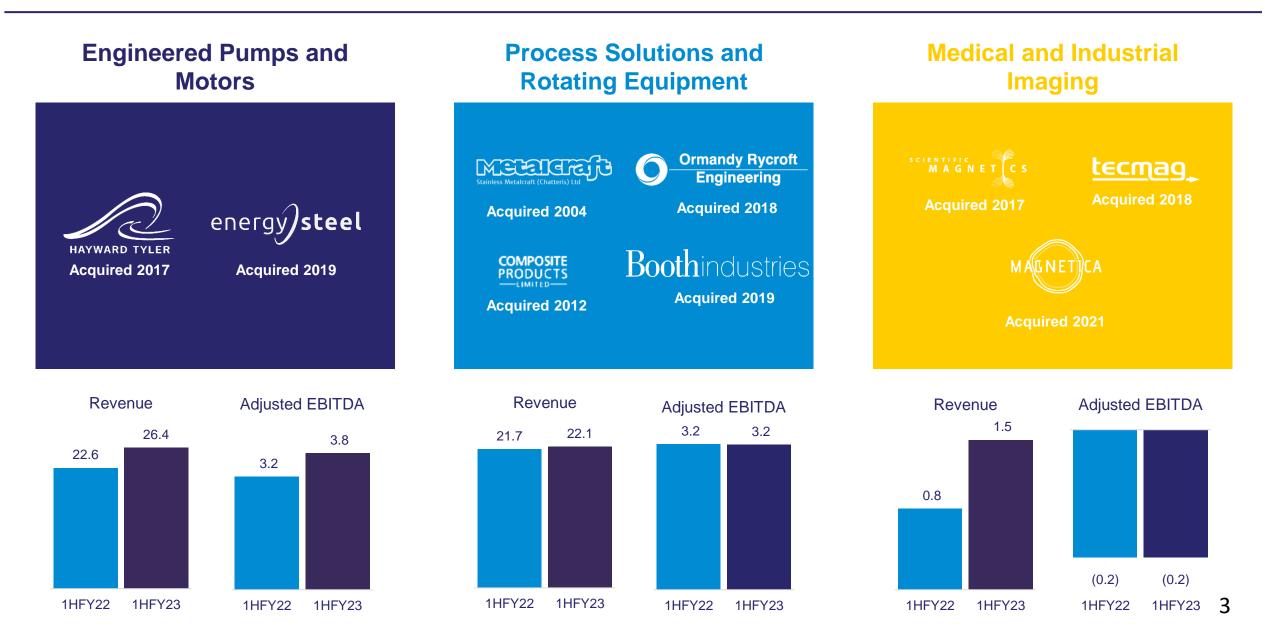


Group Revenue	Gross Profit Margin	Adjusted EBITDA
<b>£50.0m</b>	<b>32.6%</b>	<b>£6.4m</b>
FY22 H1: £44.5m	FY22 H1: 33.9%	2022 H1: £5.7m
Adjusted Diluted EPS	Interim Dividend	Net Cash*
<b>10.8p</b>	<b>1.7p</b>	<b>£17.3m</b>
2022 H1 10.2p	2022 H1: 1.6p	31 May 2022: £16.7m

Net Cash\* - impact of IFRS 16 removed

### Our divisions and brands











- ✓ Compelling Pinpoint-Invest-Exit (PIE) strategy
  - ✓ Niche market leadership positions
    - ✓ Consistent shareholder returns



# Our proven strategy in action - Pinpoint

#### **Strengthening the portfolio**



- Ormandy acquired the assets of HEVAC & HES for £852k\*
- Complementary product ranges
- Widens product portfolio including aftermarket offering
- Team in Elland will move to Ormandy's Bradford site
- Site rationalisation will reduce total overhead costs



**Avingtrans** 

# Our proven strategy in action - Invest



#### **Developing world class products**



- Magnetica compact helium-free MRI systems
- Adaptix compact 3D X-ray systems
- Further planned fund raising completed for Magnetica\*
- A further £2.0m invested in Adaptix via loan note\*
- Initial markets are orthopaedic and veterinary.
- Businesses are collaborating on commercialisation of their complementary technologies



# Our proven strategy in action - Exit



#### **Building and returning shareholder value**

PB acquired for c£9m as part of HTG in 2017 Exit of PB for enterprise value of £35m in March 2021 Gross return on original capital investment almost 4X 3<sup>rd</sup> successful exit for Avingtrans since 2013





- Avingtrans is committed to profitable growth and to business exits at advantageous valuations.
- Proceeds can either be returned to shareholders, or redeployed for continued growth in shareholder value.
- Energy markets continue to be robust and M&A activity remains strong in this sector.
- We are confident about the current strategic direction and potential future Exit opportunities.



Medical Division



#### 8

# Divisional priorities - EPM

#### Hayward Tyler and Energy Steel

#### Markets

- Nuclear on-going life extension focus
  - Further contract wins in USA "life extension" market
  - Next Generation nuclear ITER & TerraPower orders
- Hydrocarbons North Sea recovery underway
  - New product to capture flue gases in China
  - Focus on aftermarket, with 3<sup>rd</sup> party products targeted
- Defence further UK Government contracts won at HT Luton
- Facilities
  - IT upgrades across the division;
  - Transkem fully integrated into the Fluid Handling site
  - Sale process for Luton site on-going still subject to delays
- **Products** building product portfolio with 3<sup>rd</sup> parties eg Shinhoo





#### Metalcraft, Ormandy, Booth, Composite Products

#### Markets

- Nuclear decommissioning (Metalcraft)
  - Sellafield phase 2 of 3M3 box contact progressing
- Defence (Booth) UK Government contracts extended
- Infrastructure (Booth) £36m HS2 contract underway door design now approved
- HVAC<sup>1</sup> (Ormandy) orders continue to build.
  - Acquired assets of HEVAC/HES for £852k<sup>2</sup>
- Composites focus on industrial customers
- Facilities site extension at Booth operational. Metalcraft training school 1<sup>st</sup> intake commenced
- **Products** product range expansion at Booth and Ormandy. Nuclear focus at Metalcraft
  - 1 HVAC = Heating, Ventilation and Air Conditioning



CAD render of HS2 cross-tunnel door



# Divisional priorities - MI

Magnetica, Scientific Magnetics. Tecmag

Minority stake in Adaptix

#### Medical Imaging

- Convergent orthopaedic and veterinary focus
- Initial addressable MRI market estimate c£400m
- Bigger "pay per scan" opportunity targeted
- Plans on track, albeit with some supply chain issues
- Additional investments in Magnetica and Adaptix (3D X-ray)
- NMR steady progress on Tecmag spectrometer sales and service
- Science niche magnet & cryogenic product sales continue, into selected markets
- Facilities Magnetica: moves into new Brisbane facility in March. Adaptix: new facility in Scotland
- Products Compact MRI system advancing. Adaptix awarded 510(k) for orthopaedics\*









## Financial Highlights



£m	H1 FY23	H1 FY22	FY22
Revenue	50.0	44.5	99.1
<b>Gross Profit</b> Gross Profit %	<b>16.3</b> 32.6%	<b>15.1</b> 33.9%	<b>33.8</b> 34.2%
Adjusted EBITDA	6.4	<b>5.7</b>	12.4
Adjusted EBITDA %	12.8%	12.9%	12.5%
Adjusted Profit before tax	4.0	3.8	8.1
Adjusted Profit after tax	3.6	3.4	7.2
Adj. Diluted EPS (pence)	10.8	10.2	22.9



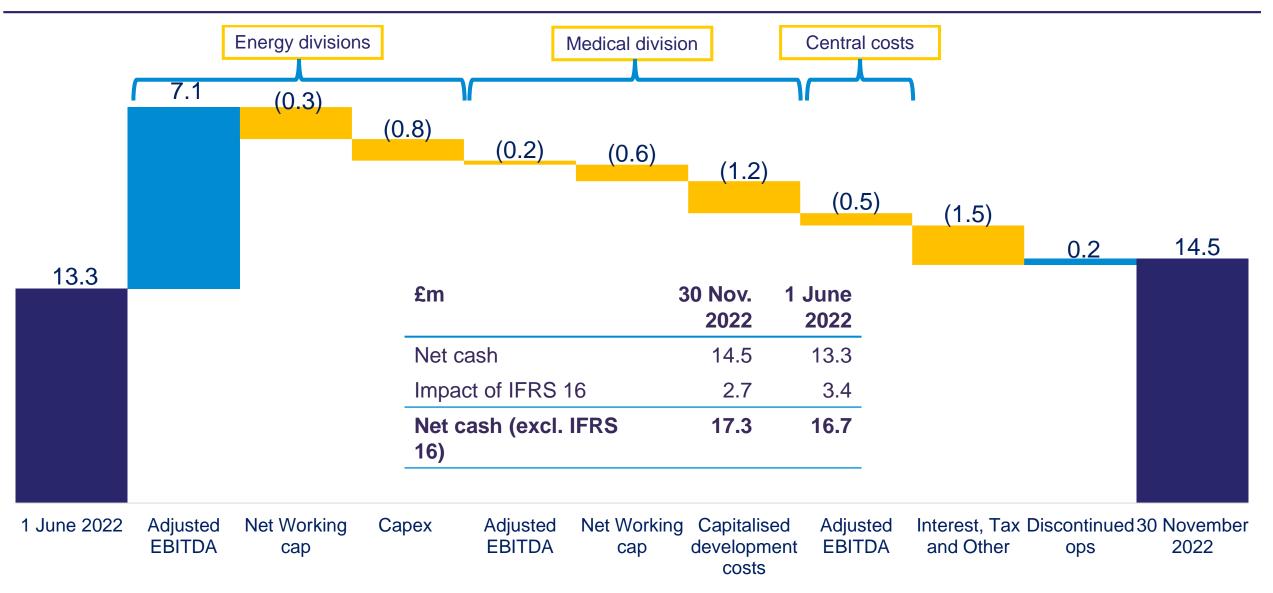
	Energy: E	Energy:			1H I	Energy: I	Energy:			1H
£m	EPM	PSRE	Medical	Central	FY23	EPM	PSRE		Central	FY22
Revenue:										
OE	9.1	20.8	1.5	-	31.4	6.1	19.7	0.8	-	26.7
AM	17.3	1.3	0.0	-	18.6	16.5	1.4	-	-	17.9
Total Revenue	26.4	22.1	1.5	-	50.0	22.6	21.1	0.8	-	44.5
<b>Operating profit/(loss)</b> Adjustments:	1.9	2.5	(0.3)	(0.6)	3.6	1.4	2.8	(0.5)	(0.5)	3.2
Exceptional expenses	0.0	0.0	0.0	0.1	0.1	0.1	0.0	0.0	0.0	0.2
Amortisation of acquired intangibles	0.6	-	-	-	0.6	0.4	-	-	-	0.4
Adjusted EBIT	2.6	2.6	(0.3)	(0.5)	4.3	1.9	2.8	(0.5)	(0.5)	3.7
Depreciation and amortisation	1.3	0.7	0.2	-	2.1	1.3	0.4	0.3	-	2.0
Adjusted EBITDA	3.8	3.2	(0.2)	(0.5)	6.4	3.2	3.2	(0.2)	(0.5)	5.7
Adjusted EBITDA %	14.5%	14.6%	(10.2)%	-	12.8%	14.1%	15.3%	(26.6)%	-	12.9%



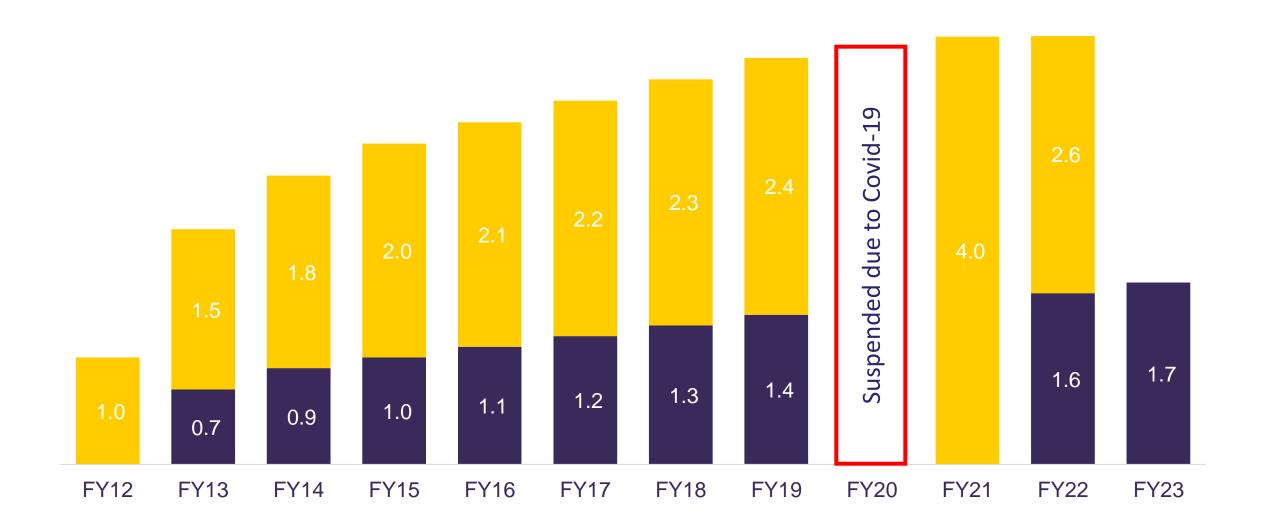
	H1 FY23	H1 FY22	FY22
	£'m	£'m	£'m
Tangible fixed assets	23.2	25.0	25.2
Goodwill	21.4	21.2	21.4
Investments	4.0	2.5	4.0
Other intangible	16.2	14.5	15.7
Deferred tax asset & pension surplus	3.6	3.1	3.2
Working capital (incl. held-for-sale assets)	33.6	23.2	30.5
Provisions	(1.7)	(1.7)	(1.8)
Tax (liability)/asset	(0.7)	0.3	(0.0)
Net cash	14.5	20.0	13.3
Creditors > 1 year	(1.3)	(1.2)	(1.3)
Deferred tax liability	(4.5)	(4.1)	(4.5)
Net assets	108.5	102.8	105.8
Net cash to equity	13.4%	19.4%	12.6%

## Movement in Net Cash (£'m)









■ Interim ■ Full year



# Summary

## Summary



- ✓ H1 FY23 on target to deliver full year expectations despite supply chain issues
- ✓ Results improving, in particular at Hayward Tyler, Energy Steel and Booth
- ✓ Order book: best order cover position since before the pandemic
  - $\checkmark\,$  Nuclear sector contract wins in the UK and USA,
  - ✓ Sellafield 3M3 box project phase 2 execution underway
  - ✓ HS2 project passes key design milestone
  - ✓ Exciting potential for Medical, in compact MRI and 3D X-ray system applications
- ✓ Strong balance sheet net cash of £17.3m in H1 in line with expectations
- ✓ PIE strategy (Pinpoint-Invest-Exit) for organic growth and added value through M&A
  - ✓ Further investments in Magnetica and Adaptix on favourable terms
  - ✓ Post period end Acquisition of HEVAC & HES completed by Ormandy
- ✓ Interim dividend progresses to 1.7 pence
- ✓ Outlook: the Board is still vigilant, but also confident about our strategy and prospects



# Appendix



#### **Pinpoint-Invest-Exit (PIE)**

- Strong balance sheet
- Seasoned board and management
- Creating significant shareholder value

#### Our locations and employees (30 November 2022)







#### **Our values**

#### A High Performance Business



**Integrity** We mean what we say and do what we say we will do, with respect for all concerned



#### **Quality** Right first time, on time. Our products and services have enduring value to our customers



**Agility** We adapt rapidly and cost effectively – in response to changes in the environment

# Environment, Social and Governance (ESG) 🍌 Avingtrans

• Our goal is to ensure sustainability is embedded into our pinpoint-invest-exit business strategy. Our approach to sustainability is aligned with the UN's Sustainable Development Goals (SDGs). We consider the following to be our priorities:

D	evelopment of new technologies		Operational eco-efficiency		Health, safety and wellbeing	
N F C • A te p • C C • C	<ul> <li>Development of new pumps for Small Modular Reactors (SMRs), Nuclear Fission (ITER project), and Molten Chloride Fast Reactors (MCFRs)</li> <li>Adapting existing fossil-fuel technologies for concentrated solar power (CSP) and pollution reduction</li> <li>Going helium-free in our new compact MRI units</li> <li>Development of storage vessels for intermediate level waste from</li> </ul>		<ul> <li>Supporting sites to achieve the ISO 14001 Environmental Management accreditation</li> <li>Installation of LED lighting to reduce energy consumption and create a safer working environment</li> <li>Imbedding carbon tracking processes across all sites globally</li> </ul>		<ul> <li>Supporting sites to achieve the ISO 45001 Health and Safety accreditation</li> <li>Board level oversight including site inspections</li> </ul>	
	Sellafield power station		9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 12 RESPONSIBLE CONSUMPTION AND PRODUCTION AND PRODUCTION COO		3 GOOD HEALTH AND WELL-BEING AND WELL-BEING AND PRODUCTION AND PRODUCTION	
					23	

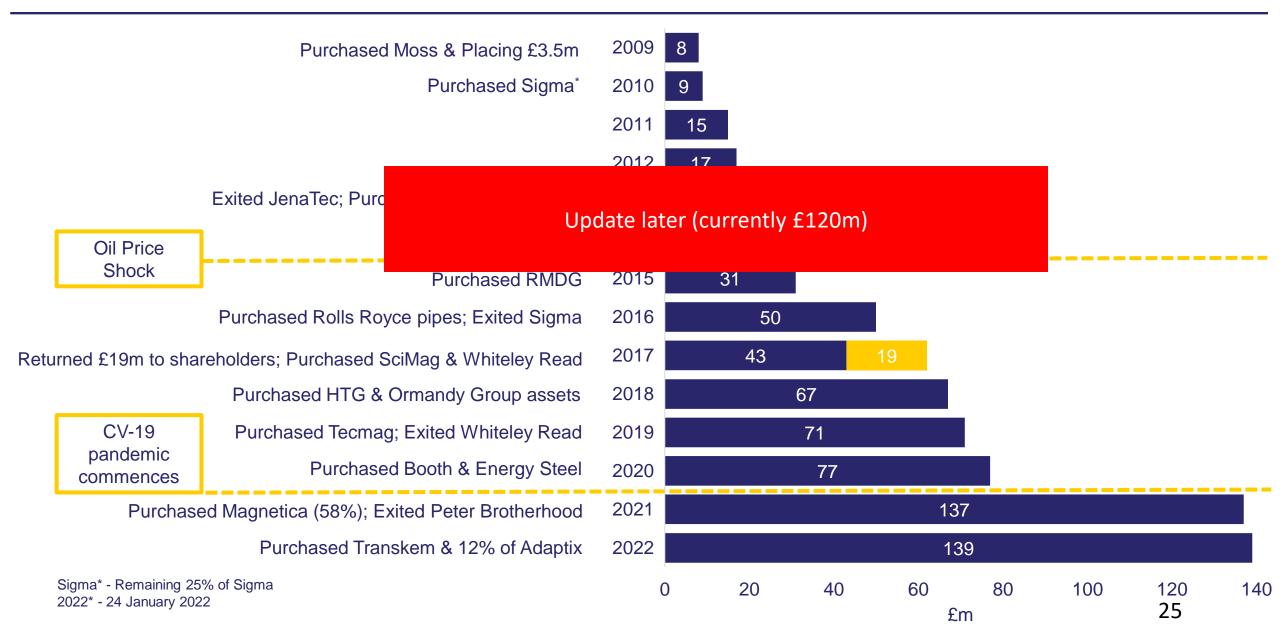
## Sustainability: progress



Feb 2019 SCR Pump Our Hayward T business secur first order for S pumps which re nitrogen oxide emissions from power stations	es its CR emoves coal	Jan 2020 ISO 14001 Environmental Management Our Kunshan site gat its ISO 14001 accreditation bringing the total up to 7 of the Group's 14 sites.	)	Jan 2021 Acquisition of Magnetica Development of a compact, helium MRI unit commen	-free at Booth Industrie	a low actory	May 2022 Carbon tracking All sites across the Group track and report scope 1 and scope 2 emissions under the SECR framework	
	Jun 2019 Acquisition of Ene Steel The Group boosts in nuclear products ar services offering wit the acquisition of Energy Steel, USA.	ts nd th	Sep 2020 Training scl Our Metalcra secures a £3 build a trainin for the local of	aft business 3m grant to ng school		Consta trainin Metalo and pa to Wes	<b>Ing school</b> ruction of the log school at craft is completed artnership agreed st Suffolk College erate the site	

### Market capitalisation progression (£m)





### Blue chip partnerships











#### M&A – successful exits



Brand	Acquisitions	Bought for £m <sup>1</sup>	Sold for £m <sup>1</sup>
JENA V////TEC	JRT Ltd JenaTec Inc JGWT GMBH Boneham & Turner Moss Group	4.0 (FY02 - FY09)	14.5 (FY13)
Sigma Sigma	Sigma Components B&D Patterns C&H Composites Eng Group Aerotech Tubes PFW Farnborough RMDG Rolls Royce Nuneaton Rolls Royce Xi'an	22.0 (FY07 - FY16)	65.0 (FY16)
	Peter Brotherhood	9.3 (FY18)	35.0 (FY21)



Ordinary shares of 5p each	Number of shares (000s)	% of total shares
Harwood Capital	4,034	12.5%
Funds managed by Business Growth Fund	2,363	7.3%
Funds managed by Unicorn Asset Management Ltd	1,946	6.0%
Funds managed by JTC Employer Solutions Trustee Ltd	1,703	5.3%
R S McDowell's Pension Fund	1,406	4.4%
Funds managed by Close Brothers Management	1,094	3.4%
Funds managed by Threadneedle Investments	1,039	3.2%

Shows the position at 23 January 2023